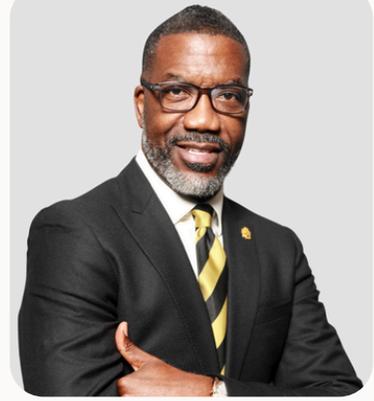


## Standards-of-Care Analysis for Youth and Adult Residential Matters

Objective insight. Defensible work product. Serious support for counsel evaluating allegations in residential and congregate care environments.

FOREFRONT provides independent, evidence-based advisory support to law firms in matters alleging standards-of-care failures. We translate complex operating environments, regulatory expectations, policy frameworks, and accepted practices into clear, litigation-ready analysis designed to withstand scrutiny.



**Keith D. Carr**  
Principal/Founder

Independent third-party advisor with deep experience in compliance, oversight, and program evaluation across public, private, and nonprofit systems.

**2001**

**ESTABLISHED**

Decades of independent advisory and oversight experience.

**2,000+**

**AUDITS & REVIEWS**

Independent assessments across complex operating environments.

**\$100M+**

**CONTRACT OVERSIGHT**

Experience evaluating performance, accountability, and compliance.

**Independent**

**BY DESIGN**

Objective analysis grounded in evidence and accepted practice.

### How FOREFRONT Supports Counsel

- Pre-suit case screening and merits analysis
- Standards-of-care framework and expert opinion development
- Records review, chronology reconstruction, and incident analysis
- Licensing, regulatory, and policy compliance mapping
- Expert report support and deposition or trial preparation
- Corrective-action and risk mitigation advisement (non-legal)

### Representative Case Experience

#### **Doe v. EMQ FamiliesFirst**

SACRAMENTO COUNTY, CALIFORNIA | 2017

**Jury award exceeding \$12M in a matter involving negligent care and sexual assault allegations in a group home setting.**

FOREFRONT's principal, Keith D. Carr, has served as an expert witness in matters involving standards-of-care analysis in residential care environments.

Sources: ProPublica (Apr. 17, 2017); The Sacramento Bee (Apr. 11 and Apr. 14, 2017); The Law Firm of Sean R. Laird case summary (Apr. 2017).

### Settings and Allegations Evaluated

**CARE SETTINGS**

- Youth group homes and residential treatment programs
- Foster care and child welfare placement settings
- Juvenile justice detention, reentry, and contracted services
- Adult residential, behavioral health, and congregate care

**COMMON ALLEGATIONS REVIEWED**

- Supervision failures
- Staffing and training deficiencies
- Documentation and compliance gaps
- Abuse or assault prevention controls and response protocols

### Why Firms Engage FOREFRONT

Counsel need more than broad commentary. They need disciplined analysis, clear framing, and defensible work product. FOREFRONT offers an independent perspective grounded in oversight, compliance, operational review, and accepted standards across residential care systems.

Our work is structured to help attorneys assess exposure, clarify facts, understand system performance, and support litigation strategy with credible, evidence-based insight.

### Confidential Case Consultation

Request a confidential case review or discuss expert witness support for standards-of-care matters involving youth and adult residential environments.

Contact

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[forefrontllc.com](http://forefrontllc.com)